

Healthcare Information

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Individual Hospital Financial & Utilization Reports



Population

Trends
Age
Race/Ethnicity
Projection

Education Attainment

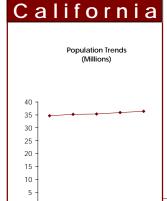
Employment
Major Employment Sectors
Unemployment



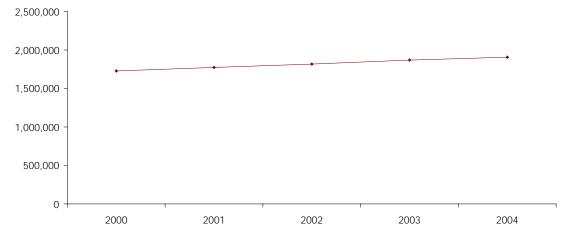
Demographics

POPULATION

County Trends



2000 2001 2002 2003 2004

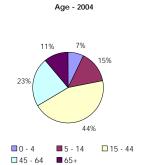


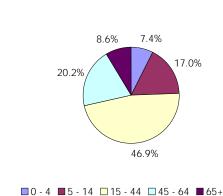
	2000	2001	2002	2003	2004
Births+	28,657	29,215	29,696	30,824	-
Deaths-	11,121	11,384	11,602	12,215	-
Emigration-/	26,719	26,860	34,727	17,649	-
Immigration+					
Total Change	44,255	44,691	52,821	36,258	-

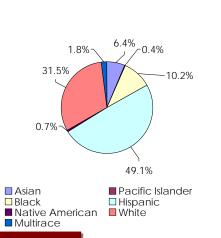
*Death Records for 2004 were not available from California Department of Health Services at publication

Age - 2004

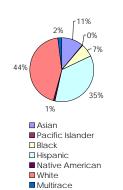
Race/Ethnicity - 2004



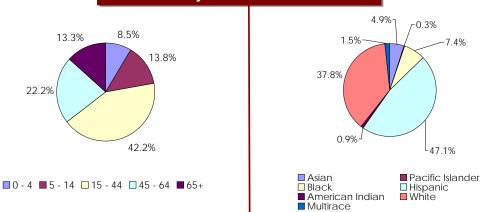




Race/Ethnicity - 2004







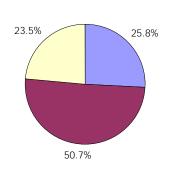
2004 - Perspectives in Healthcare

SOURCE: California Department of Finance (http://www.dof.ca.gov/html/Demograp/DRU_datafiles/DRU_datafiles.htm)

Demographics

Education

Educational Attainment (based on 2000 Census/Age 25 and above)



■ No High School Diploma

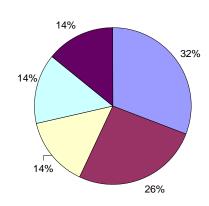
■ High School Graduate

□ College Degree

Page 3

California

Top 5 Major Employment Sectors



■ Trade, Transp. & Utilities■ Manufacturing

■ Government■ Professional & Business Serv.

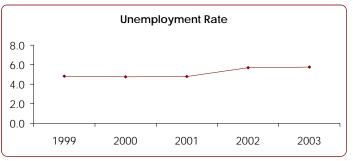
□ Educational and Health Services

Unemployment

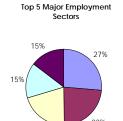
	Labor Force	Unemployment Rate
1999	746,900	4.8
2000	787,300	4.7
2001	812,300	4.8
2002	845,200	5.7
2003	870,800	5.8

NOTE: 2000 - 2004 Employment trend data is being revised by the California Employment Development Dept, Labor Market Information Division. This revised data was not yet available at publication.





SOURCE: California Employment Development Department, Labor Market Information Division (http://www.labormarketinfo.edd.ca.gov/cgi/databrow

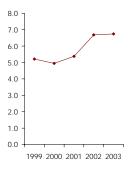


□ Trade/Transp/Util
■ Government
□ Prof/BusSer

■Manufacturing

■ Ed/Health







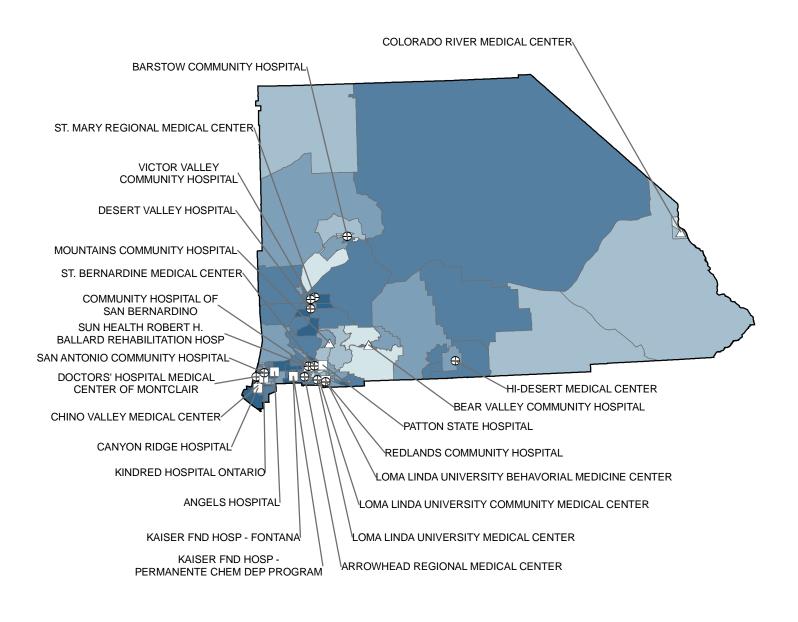
General Acute Care Hospitals

Long-term Care Facilities

Clinics

Home Health Agencies

Hospices



Hospital Sites/EMS Level Population

•	Comprehensive	0 - 2234
\oplus	Basic	2235 - 4958
\triangle	Standby	4959 - 7843
	None	7844 - 13604
		13605 - 36034

Map compiled by: California Office of Statewide Health Planning & Development (OSHPD) Healthcare Quality and Analysis Healthcare Information Resource Center 2005



Healthcare Resources

Net Patient Revenue

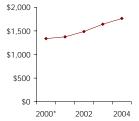
(Millions)

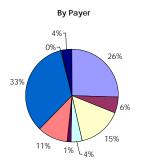
ACUTE CARE HOSPITALS

Net Patient Revenue

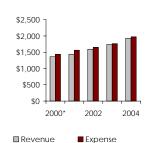
California







- Medicare Traditional
 Medicare Managed Care
- Medi-Cal Traditional
- Medi-Cal Managed Care
- County Indigent Programs
- Other Third-Party Traditional
- Other Third-Party Managed Care
- □ Other Indigent■ Other Payers
 - Net Inpatient Revenue/ Expense per Day

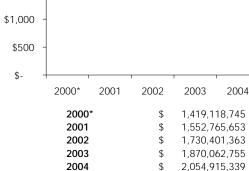


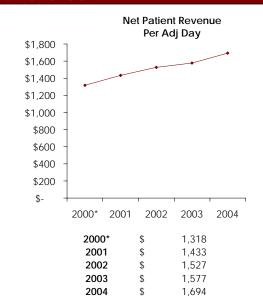
2004 - Perspectives in Healthcare

\$1,500

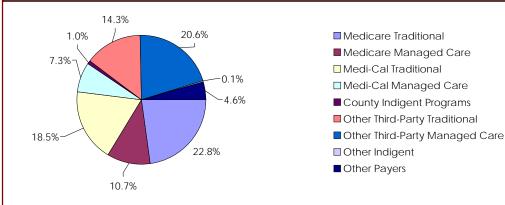
\$2,500

\$2,000



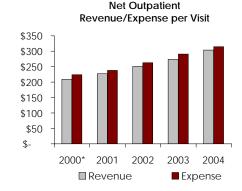


Net Patient Revenue by Payer - 2004



Net Patient Revenue/Expense'

\$2,000 \$1,500 \$1,000 \$500 \$2001 2002 2003 2004 Revenue Expense



Inpatient				Outp	oatient		
		Revenue	Expense			Revenue	Expense
2000*	\$	1,329	\$ 1,428	2000*	\$	209	\$ 224
2001	\$	1,456	\$ 1,529	2001	\$	227	\$ 238
2002	\$	1,567	\$ 1,644	2002	\$	251	\$ 263
2003	\$	1,622	\$ 1,724	2003	\$	274	\$ 291
2004	\$	1,551	\$ 1,611	2004	\$	304	\$ 315

NOTE: Data for 2000 are for 6/30/00 to 12/31/00 only due to changes in reporting requirements.

"These data reflect disproportionate share payments transferred to a related public entity.

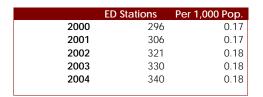
Graphs & tables exclude data from State, Kaiser, PHF, & other non-comparable hopsitals.

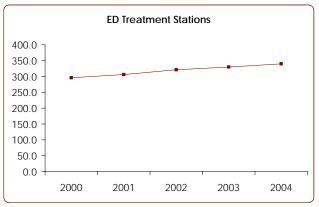
SOURCE: OSHPD Annual Hospital Financial Disclosure Report (http://www.oshpd.ca.gov/HQAD/Hospital/financial/hospAF.htm)

Healthcare Resources

ACUTE CARE HOSPITALS

Emergency Room Services

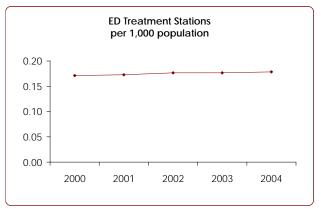




2004
Hospitals with Emergency
Services by Type:
Standby 3
Basic 14
Comprehensive 0
Trauma Center 2

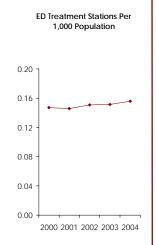
400

300



Page 7

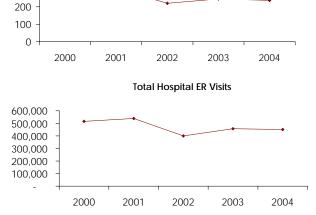
California

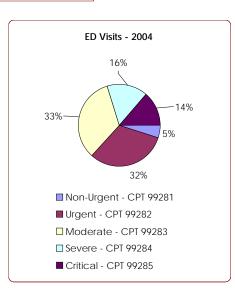


Emergency Department Visits

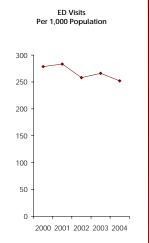
			% Visit Result
	Visits	Visits Per 1000	Admit
2000	515,855	299	0.14
2001	539,152	304	0.16
2002	399,775	220	0.12
2003	457,667	245	0.14
2004	450,508	236	0.15

Total Hospital ED Visits per 1,000 Population



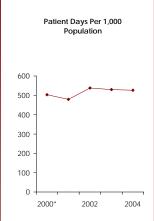


NOTE: Data for 2000 are for 6/30/00 to 12/31/00 only due to changes in reporting requirements. Graphs include data from comparable GAC hospitals and Kaiser. SOURCE: OSHPD Annual Hospital Utilization Report (http://www.oshpd.ca.gov/HQAD/Hospital/hosputil.htm)

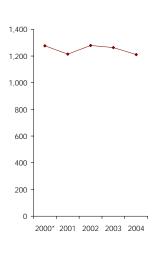




California



Outpatient Visits Per 1,000 Population

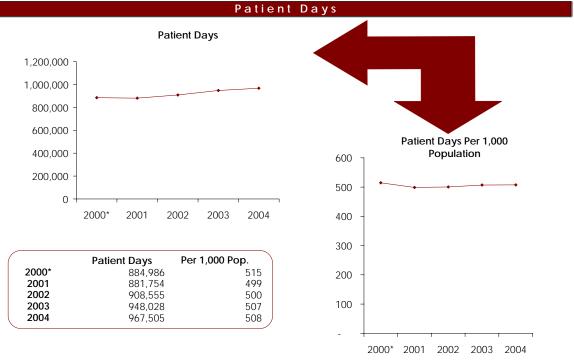


2004 - Perspectives in Healthcare

San Bernardino County

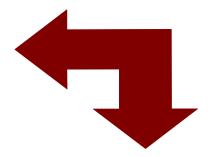
Healthcare Resources

ACUTE CARE HOSPITALS



Outpatient Visits

2,500,000 - 1,500,000 - 500,000 - 2000* 2001 2002 2003 2004



_				Outpatient Visits Per 1,000 Population
		Outpatient Visits	Per 1,000 Pop.	Outpatient visits Fer 1,000 Fopulation
	2000*	1,772,702	1,031	
	2001	1,861,481	1,053	4.000
	2002	1,853,998	1,021	1,200
	2003	1,915,442	1,025	1.000
	2004	1,824,851	958	1,000
				800 -
		4		600 -
				400 -
				200 -
				2000* 2001 2002 2003 2004

*NOTE: Data for 2000 are for 6/30/00 to 12/31/00 only due to changes in reporting requirements.

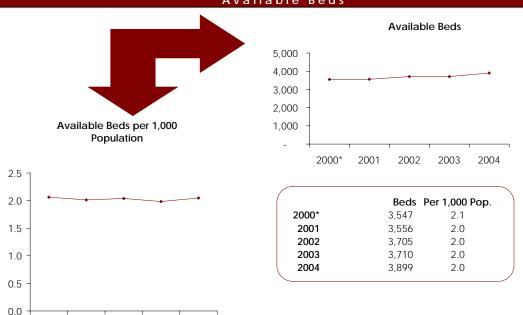
Graphs include data from comparable GAC hospitals and Kaiser.

SOURCE: OSHPD Annual Hospital Financial Disclosure Report (http://www.oshpd.ca.gov/HQAD/Hospital/financial/hospAF.htm)

Healthcare Resources

ACUTE CARE HOSPITALS

Available Beds



Occupancy Rate

	Rate	Days
2000*	68.2	5.2
2001	68.7	5.2
2002	67.2	5.2
2003	71.0	5.2
2004	67.8	5.3

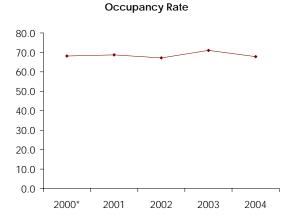
2000*

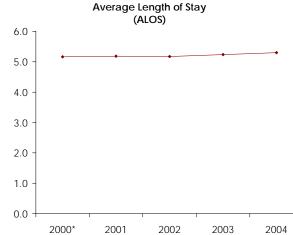
2001

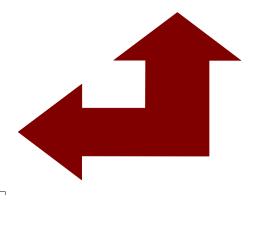
2002

2003

2004







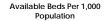
^{*}NOTE: Data for 2000 are for 6/30/00 to 12/31/00 only due to changes in reporting requirements.

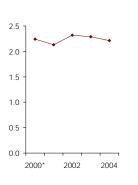
Graphs include data from comparable GAC hospitals and Kaiser.

SOURCE: OSHPD Annual Hospital Financial Disclosure Report (http://www.oshpd.ca.gov/HQAD/Hospital/financial/hospAF.htm)

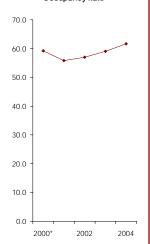
Page 9

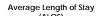
California

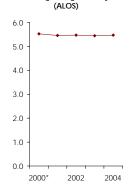












2004 - Perspectives in Healthcare

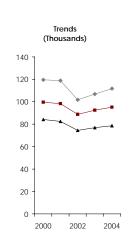


Healthcare Resources

LONG-TERM CARE FACILITIES

County Trends

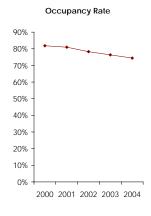
California



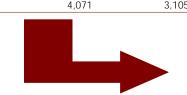
- LTC Residents

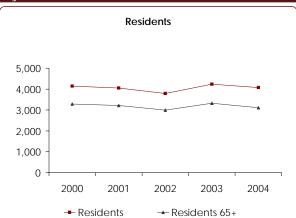
 LTC Residents 65+

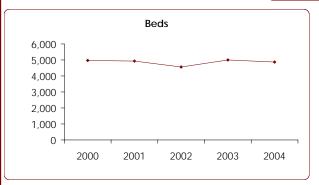
→ Beds

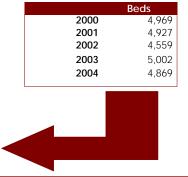


	LTC Residents	LTC Residents 65+
2000	4,140	3,283
2001	4,051	3,216
2002	3,788	2,996
2003	4,236	3,325
2004	4,071	3,105





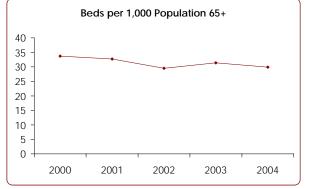




2000		33.7
2001		32.7
2002		29.5
2003		31.4
2004		29.9
	_	

LTC Beds Per 1,000 Population 65+



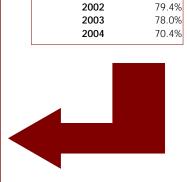


Occupancy Rate

81.1%

80.9%

		Occupa	ancy Rat	e		
90.0% 7						
80.0% -	•	-	-			
70.0% -					•	
60.0% -						
50.0% -						
40.0% -						
30.0% -						
20.0% -						
10.0% -						
0.0% +	1		Г	T	1 1	
	2000	2001	2002	2003	2004	



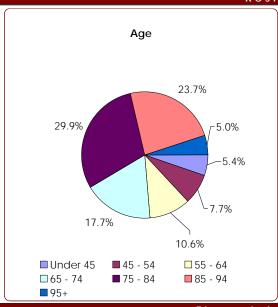
2000

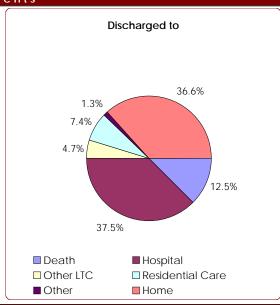
2001

Non-responders in any given year may cause fluctuations in data. SOURCE: OSHPD Long-term Care Financial (http://www.oshpd.ca.gov/HQAD/ltc/financial/ltcfin.htm) & Utilization (http://www.oshpd.ca.gov/HQAD/ltc/ltcutil.htm) databases.

Healthcare Resources

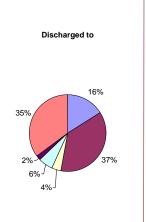
LONG-TERM CARE FACILITIES Residents





Page 11

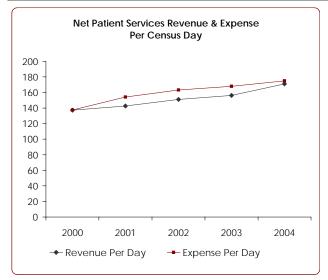
California



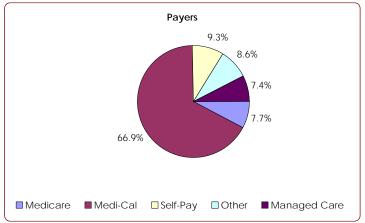




Financial Information



	Revenue Per		Expense Per	
	Day		Day	
2000	\$ 1	37 5	\$	137
2001	\$ 1	43	\$	154
2002	\$ 1	51 5	\$	163
2003	\$ 1	56	\$	168
2004	\$ 1	71 9	\$	175





California

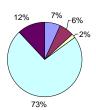
Community Clinic:

- tax-exempt non-profit organizations.
- charges are based on patient's ability to pay.

Free Clinic

- community clinics, where patients are not charged for services or medicines.

Race



- Asian/Pacific Islander
- Black
- Native American
- ■White
- Other/Unknown

Ethnicity



☐ Hispanic☐ Non-Hispanic☐ Unknown Ethnicity

The Poverty Guidelines, issued by the Federal Department of Health and Human Services, estimate the number of persons/families living in poverty in order to determine financial eligibility for Federal programs.

2004 - Perspectives in Healthcare

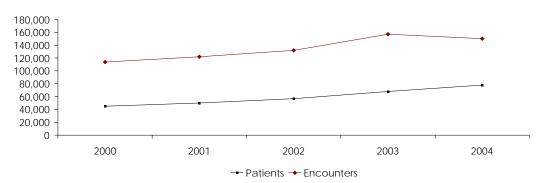
San Bernardino County

Healthcare Resources

PRIMARY CARE CLINICS

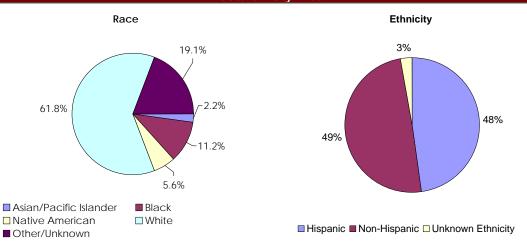
County Trends

Patients

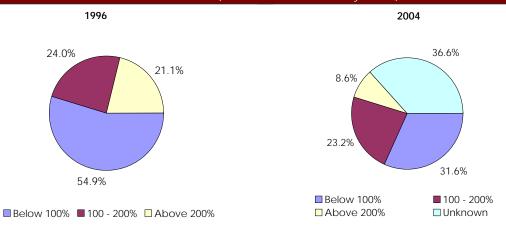


	Encounters	Patients	# Community	# Free
2000	113,747	45,037	14	0
2001	122,070	50,092	12	0
2002	131,994	56,773	14	0
2003	157,159	67,919	16	0
2004	150,226	77,940	17	0

Race/Ethnicity - 2004



Economic Status (Based on Federal Poverty Levels)

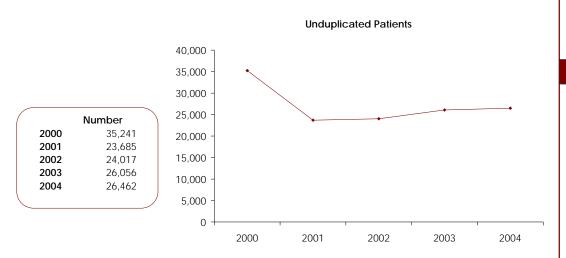


Non-reponders in any given year may cause fluctuations in data. SOURCE: OSHPD Primary Care Clinic Utilization database (http://www.oshpd.ca.gov/HQAD/Clinics/clinicsutil.htm)

Healthcare Resources

HOME HEALTH AGENCIES

Statewide Trends

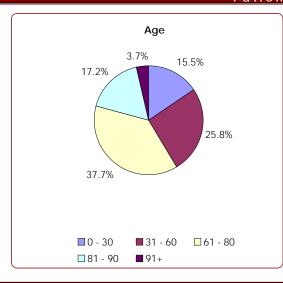


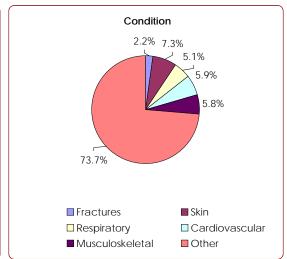


California

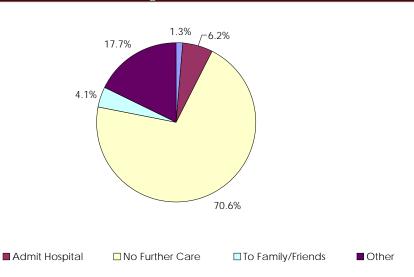
Unduplicated patient: may have been seen more than once but is counted only once as a patient.

Patients 2004





Discharged To-2004



Death



California

Hospice: pallative care to support a patient in the last phases of life due to the existence of a terminal disease.

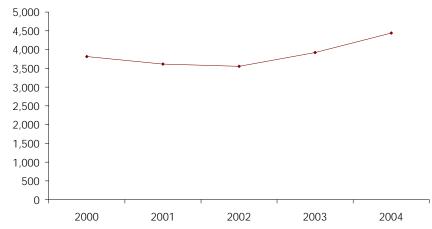
San Bernardino County

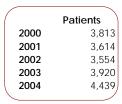
Healthcare Resources

HOSPICE

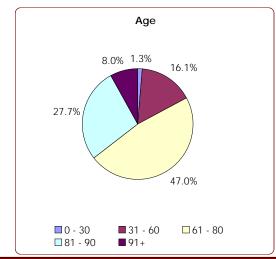
County Trends

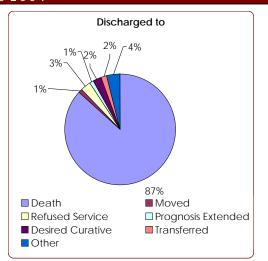
Patients



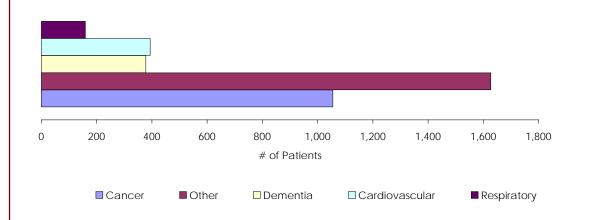


Patients 2004





Conditions Requiring Hospice Care - 2004



Non-reponders in any given year may cause fluctuations in data. SOURCE: OSHPD Home Health Agency and Hospice Utilization databases. (http://www.oshpd.ca.gov/HQAD/HHA/hhautil.htm)



Inpatient Overview

Trends
Demographics
Admits/Dispositions

Clinical Overview

Types of Hospitalizations/Diagnosis
Types of Principal Procedures
Injuries/Types/Types by Age Group

Page 16

California

Hospitalizations (Millions)

5.0

4.0

3.0

2.0

1.0

0.0

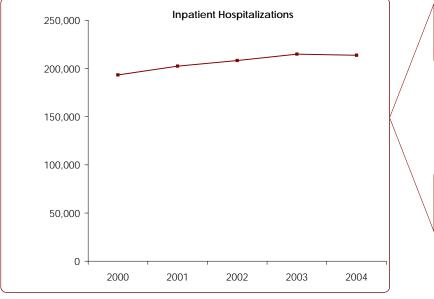
45 - 59

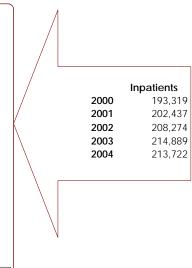
San Bernardino County

Hospitalization Characteristics

INPATIENT OVERVIEW

County Trends

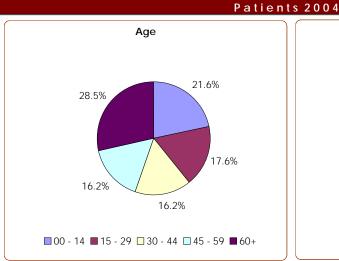


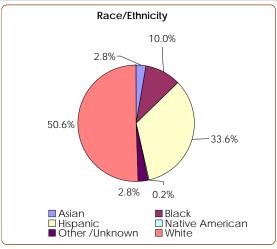


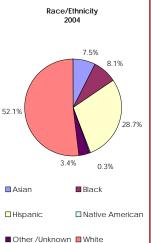
Age 2004 19.3% 15.3% 16.1%

■ 60+

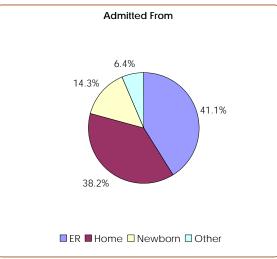
2000 2001 2002 2003 2004

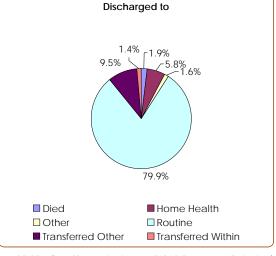






2004 - Perspectives in Healthcare





SOURCE: California Inpatient Discharge Data, OSHPD. (http://www.oshpd.ca.gov/HQAD/PatientLevel/index.htm)

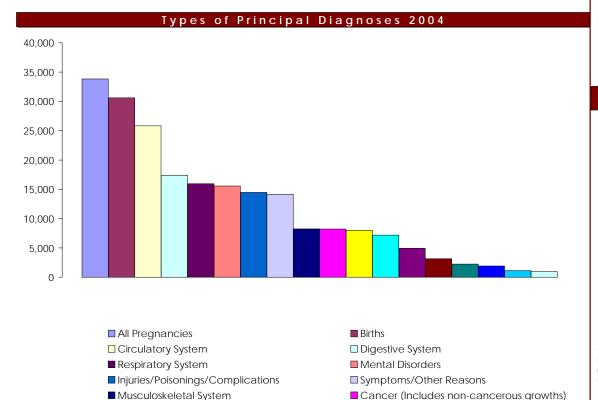
Hospitalization Characteristics

■ Endocrine System

■ Skin Disorders

■ Birth Defects

■ Nervous System



☐ Genitourinary System

■ Perinatal Disorders

■ Anemia and Other Blood Disorders

■ Infections

40,000



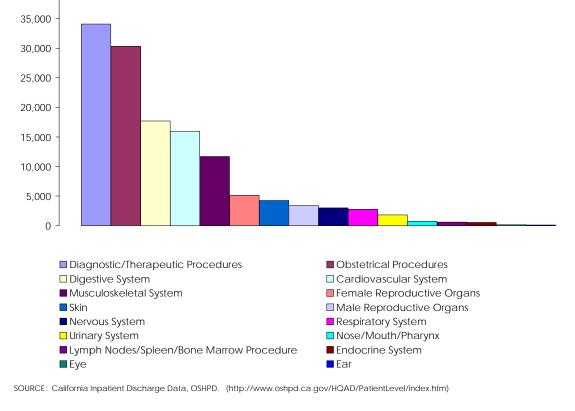
California

Pregnancies/births account for 28.6% of hospital discharges from facilities in California.

Circulatory and digestive system disorders and symptoms/other reasons account for the top three diagnostic categories excluding pregnancies and births.

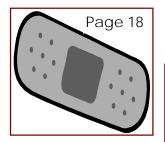
Obstetrical procedures account

for 21.6% of hospital inpatient principal procedures performed in California facilities.



Types of Principal Procedures 2004

Principal procedures performed for diagnostic/therapeutic, digestive, and cardiovascular systems are the top three procedure categories for hospital discharges from California facilities, excluding obstetrical procedures.



Hospitalization Characteristics

CLINICAL OVERVIEW

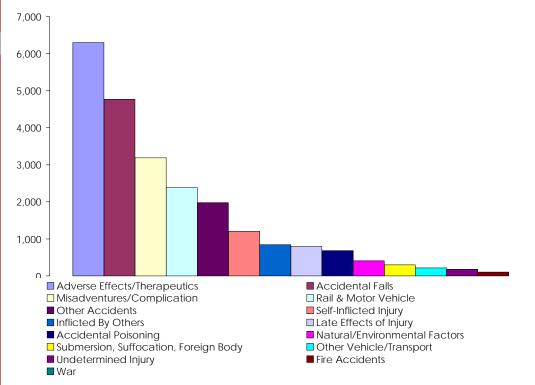
Types of Injuries 2004

California

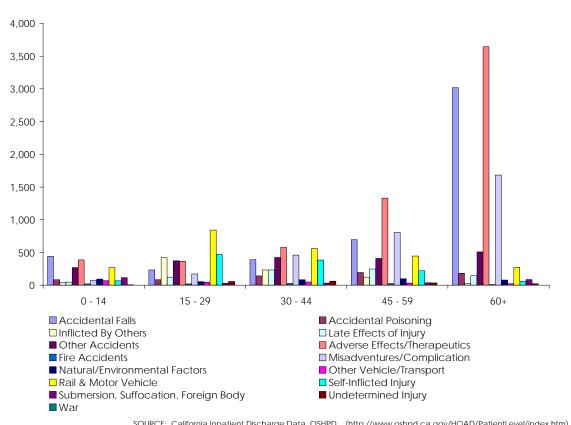
Adverse effects of medications, accidental falls, and misadventures /complications are the top three principal causes of

injuries at California facilities.

In California facilities, patients age 60+ represent 69.6% of discharge records for accidental falls and 64.6% of discharge records for adverse effects of medications.



Types of Injuries by Age 2004





SPECIFIC TRENDS

Selected Conditions

Births & Deliveries
High-risk Deliveries
Asthma
Cancer
HIV

Selected Procedures

Cardiac Bypass Mastectomy Prostatectomy

Selected Injuries

Auto Injuries Drug Poisonings Gunshot Injuries



Fertility Rate Per 1,000 (Women between 15 - 44 years)

2000 2001 2002 2003 2004

% of Premature Births

80.0

70.0

60.0 50.0

40.0

30.0

20.0

10.0

9.0%

8.0%

7.0%

5.0%

4 0%

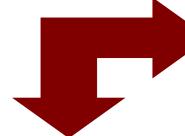
3.0%

1.0% 0.0%

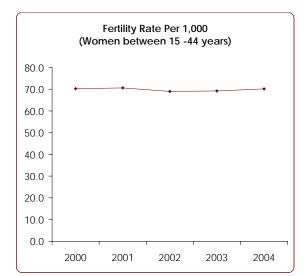
San Bernardino County

Specific Hospitalization Trends
BIRTHS & DELIVERIES

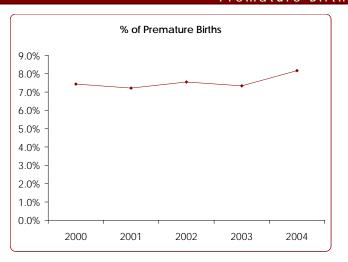
County Trends



	County Births	Fertility Rate
2000	27,044	70.2
2001	28,125	70.6
2002	28,426	68.9
2003	29,570	69.2
2004	30,595	70.1



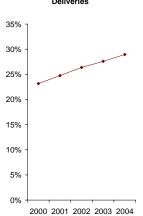
Premature Births



	Premature	
	Births	% of Total Births
2000	2,011	7.4%
2001	2,031	7.2%
2002	2,146	7.5%
2003	2,170	7.3%
2004	2,500	8.2%

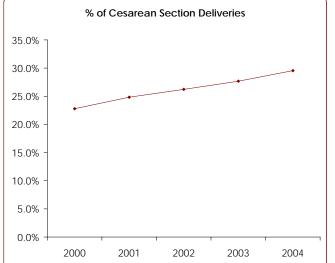
2000 2001 2002 2003 2004

% of Cesarean Section Deliveries



2004 - Perspectives in Healthcare

Cesarean Section Deliveries



		% of All
	C-Sections	Deliveries
2000	6,163	22.8%
2001	6,984	24.8%
2002	7,457	26.2%
2003	8,181	27.7%
2004	9,043	29.6%



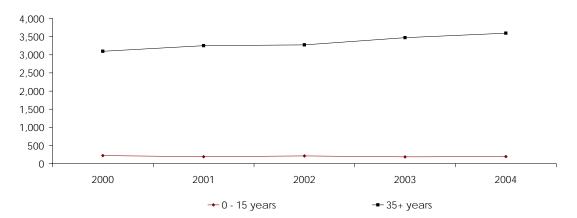
SOURCE: California Inpatient Discharge Data, OSHPD. (http://www.oshpd.ca.gov/HQAD/PatientLevel/index.htm)

Specific Hospitalization Trends

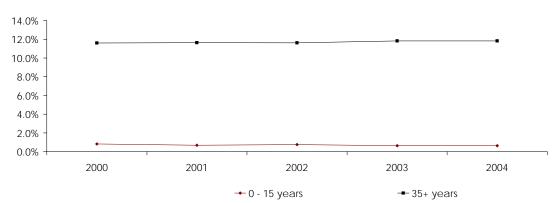
	0 -	15	16 -	- 34	35	+
Year	#	%	#	%	#	%
2000	219	0.8%	23,343	87.6%	3,095	11.6%
2001	191	0.7%	24,469	87.7%	3,251	11.6%
2002	211	0.7%	24,680	87.6%	3,273	11.6%
2003	185	0.6%	25,695	87.5%	3,471	11.8%
2004	193	0.6%	26,589	87.5%	3,596	11.8%



High-Risk Deliveries



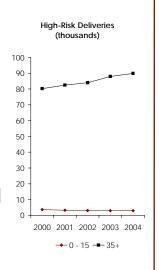
High-Risk Deliveries, % of All Deliveries

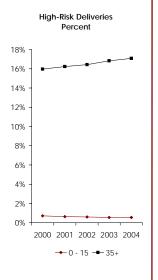


 $SOURCE: \ California \ Inpatient \ Discharge \ Data, OSHPD. \ (http://www.oshpd.ca.gov/HQAD/PatientLevel/index.htm) \\ Demographic \ data \ from \ California \ Department \ of \ Finance. \ (http://www.dof.ca.gov/html/Demograp/DRU_datafiles/DRU_datafiles.htm) \\$



California

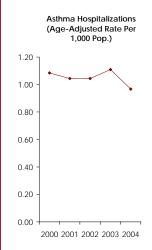




2004 - Perspectives in Healthcare



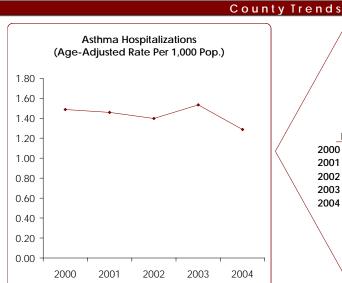
California

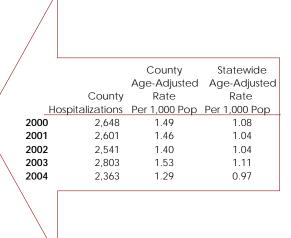


San Bernardino County

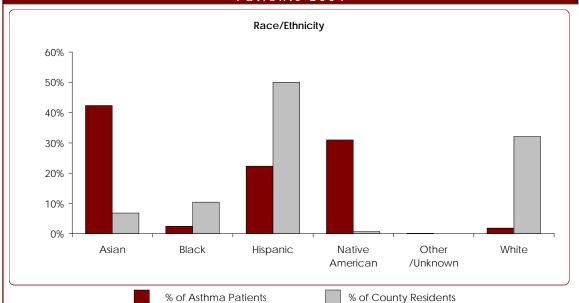
Specific Hospitalization Trends

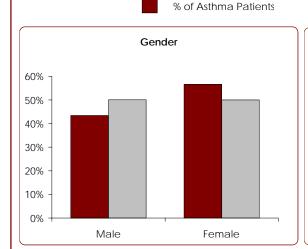
ASTHMA*

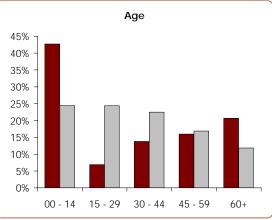




Patients 2004





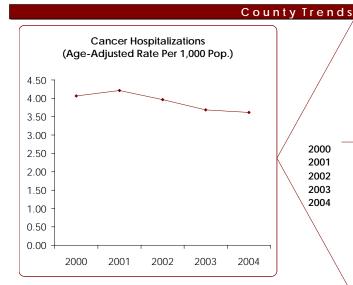


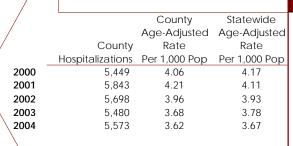
*Based on Principal Diagnosis

SOURCE: California Inpatient Discharge Data, OSHPD. (http://www.oshpd.ca.gov/HOAD/PatientLevel/index.htm)
Demographic data from California Department of Finance. (http://www.dof.ca.gov/html/Demograp/DRU_datafiles/DRU_datafiles.htm)

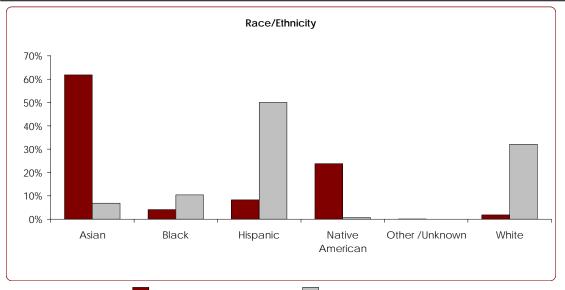
Specific Hospitalization Trends

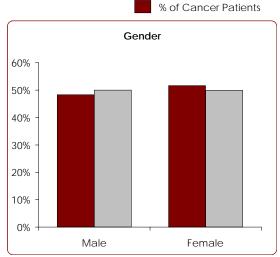
CANCER*

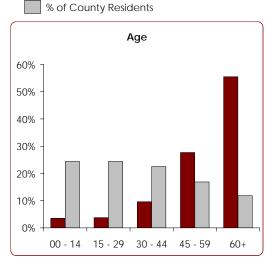




Patients 2004

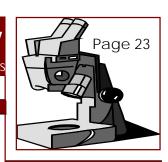




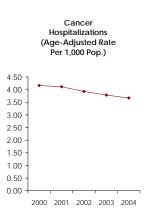


*Based on Principal Diagnosis

SOURCE: California Inpatient Discharge Data, OSHPD. (http://www.oshpd.ca.gov/HQAD/PatientLevel/index.htm)
Demographic data from California Department of Finance. (http://www.dof.ca.gov/html/Demograp/DRU_datafiles/DRU_datafiles.htm)

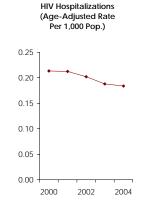


California





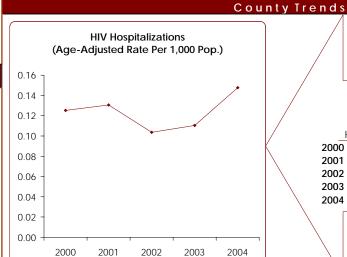
California

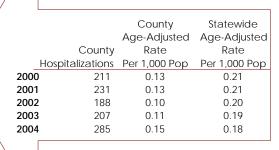


San Bernardino County

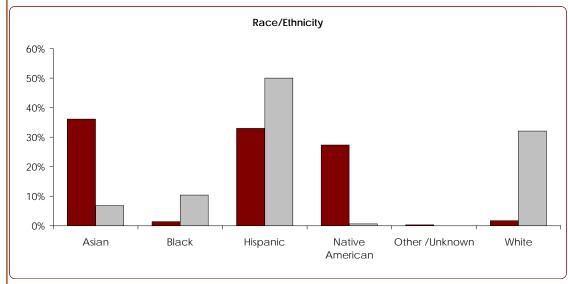
Specific Hospitalization Trends

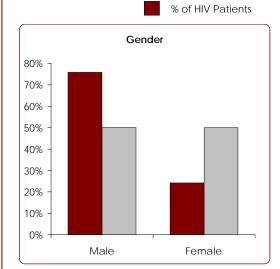
HIV^*

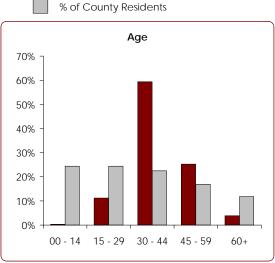




Patients 2004







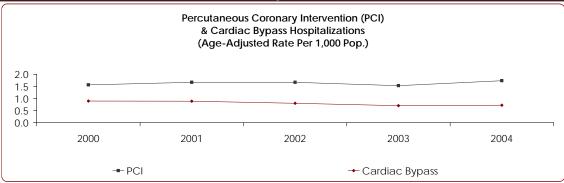
*Based on Principal Diagnosis

SOURCE: California Inpatient Discharge Data, OSHPD. (http://www.oshpd.ca.gov/HQAD/PatientLevel/index.htm) Demographic data from California Department of Finance. (http://www.dof.ca.gov/html/Demograp/DRU_datafiles/DRU_datafiles.htm)

Specific Hospitalization Trends

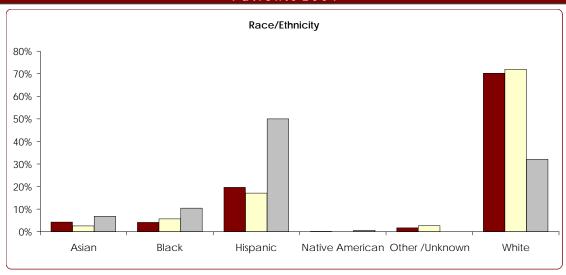
SELECTED CARDIAC PROCEDURES*

County Trends

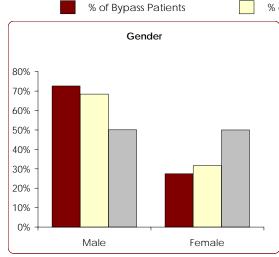


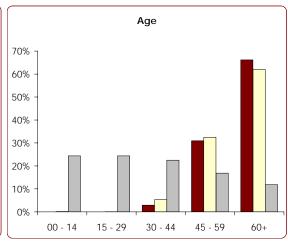
		County	Statewide		County	Statewide
	County	Age-Adjusted	Age-Adjusted	County	Age-Adjusted	Age-Adjusted
	PCI	Rate	Rate	Cardiac Bypass	Rate	Rate
_	Hospitalizations	Per 1,000 Pop	Per 1,000 Pop	Hospitalizations	Per 1,000 Pop	Per 1,000 Pop
2000	2,065	1.57	1.54	1,163	0.89	0.91
2001	2,265	1.67	1.59	1,174	0.88	0.81
2002	2,340	1.67	1.57	1,100	0.80	0.73
2003	2,227	1.53	1.50	1,005	0.70	0.62
2004	2,593	1.73	1.62	1,064	0.72	0.55

Patients 2004



% of PCI Patients





% of County Residents

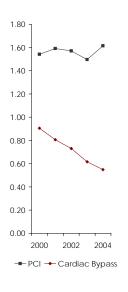
*Based on Principal Diagnosis

SOURCE: California Inpatient Discharge Data, OSHPD. (http://www.oshpd.ca.gov/HQAD/PatientLevel/index.htm)
Demographic data from California Department of Finance. (http://www.dof.ca.gov/html/Demograp/DRU_datafiles/DRU_datafiles.htm)

Page 25

California

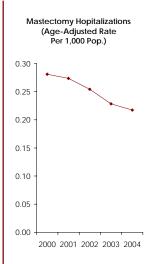
Percutaneous Coronary Intervention (PCI) & Cardiac Bypass Hospitalizations (Age-Adjusted Rate Per 1,000 Pop.)



2004 - Perspectives in Healthcare



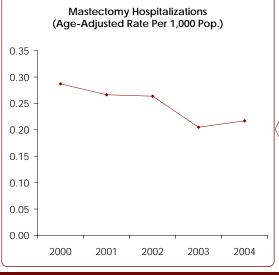
California

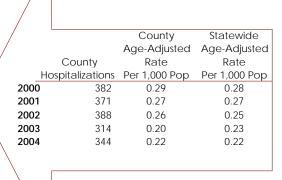


San Bernardino County

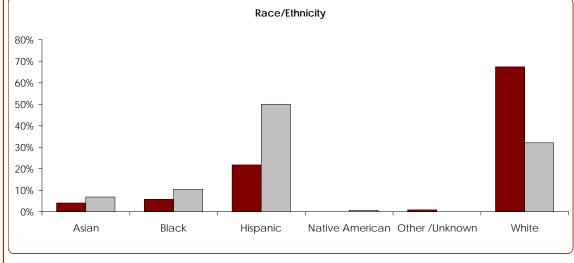
Specific Hospitalization Trends

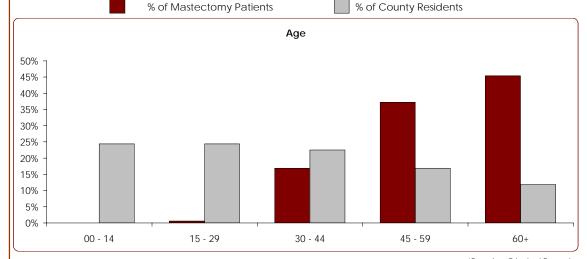
MASTECTOMY* County Trends





Patients 2004

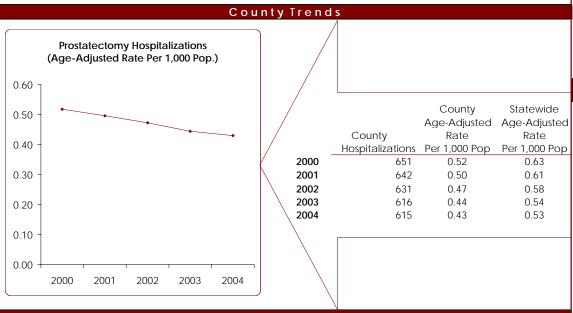


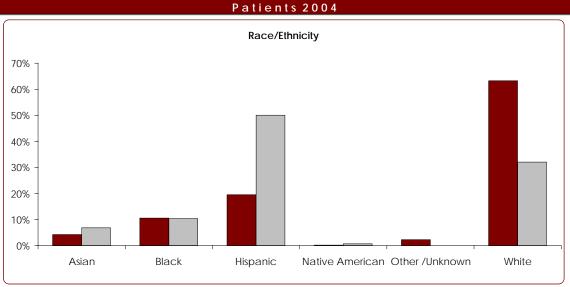


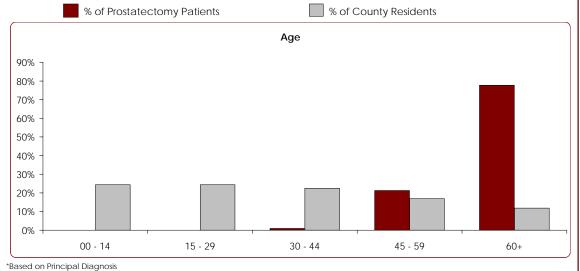
*Based on Principal Procedure SOURCE: California Inpatient Discharge Data, OSHPD. (http://www.oshpd.ca.gov/HQAD/PatientLevel/index.htm) Demographic data from California Department of Finance. (http://www.dof.ca.gov/html/Demograp/DRU_datafiles/DRU_datafiles.htm)

Specific Hospitalization Trends

PROSTATECTOMY*



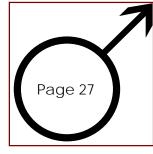




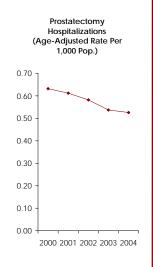
Based on Principal Diagnosis

SOURCE: California Inpatient Discharge Data, OSHPD. (http://www.oshpd.ca.gov/HQAD/PatientLevel/index.htm)

Demographic data from California Department of Finance. (http://www.dof.ca.gov/html/Demograp/DRU_datafiles/DRU_datafiles.htm)

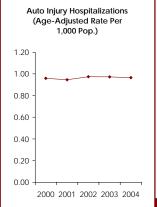


California





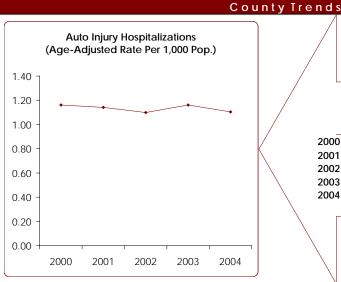
California

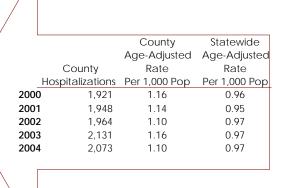


San Bernardino County

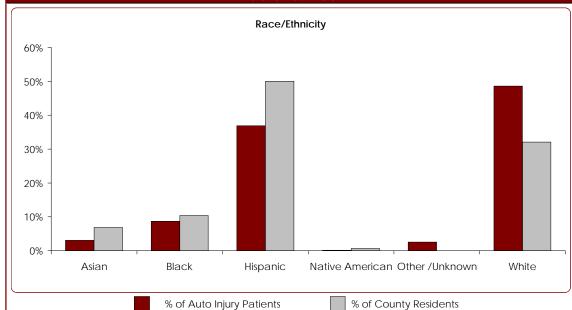
Specific Hospitalization Trends

AUTO INJURY*

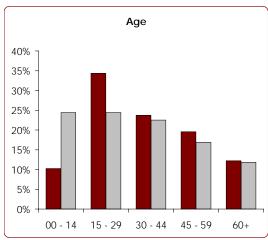


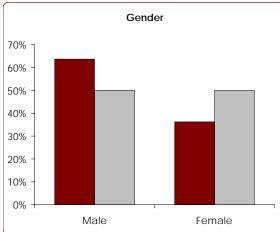


Patients 2004





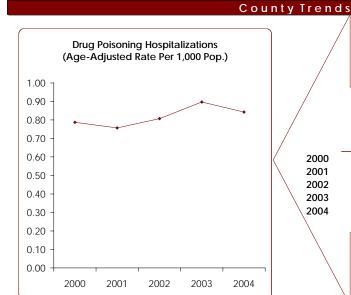


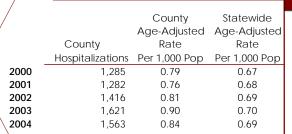


*Based on first event causing hospitalization
SOURCE: California Inpatient Discharge Data, OSHPD. (http://www.oshpd.ca.gov/HQAD/PatientLevel/index.htm)
Demographic data from California Department of Finance. (http://www.dof.ca.gov/html/Demograp/DRU_datafiles/DRU_datafiles.htm)

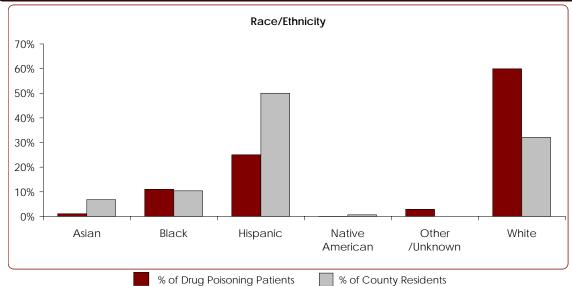
Specific Hospitalization Trends

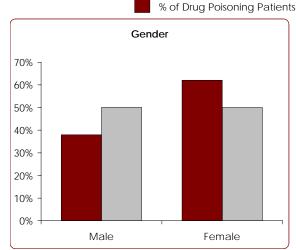
DRUG POISONING*

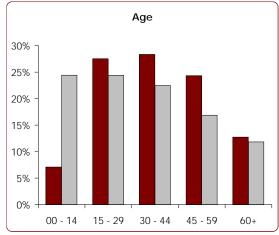




Patients 2004



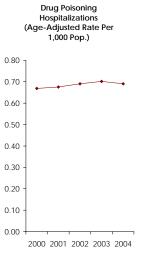




*Based on first event causing hospitalization
SOURCE: California Inpatient Discharge Data, OSHPD. (http://www.oshpd.ca.gov/HQAD/PatientLevel/index.htm)
Demographic data from California Department of Finance. (http://www.dof.ca.gov/html/Demograp/DRU_datafiles/DRU_datafiles.htm)

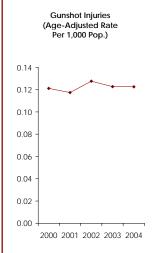


California





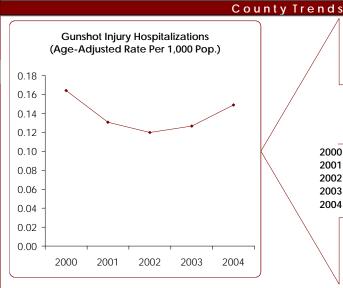
California

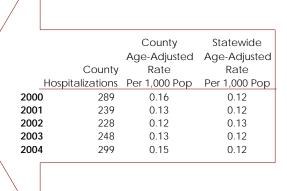


San Bernardino County

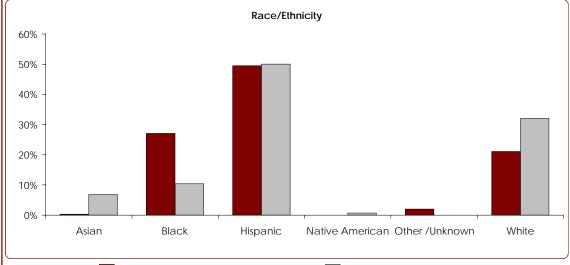
Specific Hospitalization Trends

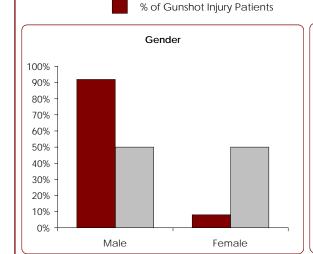
GUNSHOT INJURIES*

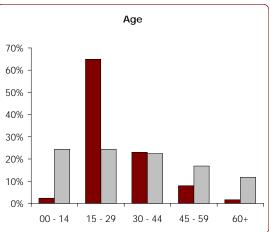




Patients 2004







% of County Residents

*Based on first event causing hospitalization SOURCE: California Inpatient Discharge Data, OSHPD. (http://www.oshpd.ca.gov/HQAD/PatientLevel/index.htm) Demographic data from California Department of Finance. (http://www.dof.ca.gov/html/Demograp/DRU_datafiles/DRU_datafiles.htm)



INDIVIDUAL HOSPITAL

FINANCIAL & UTILIZATION REPORTS

Ownership
Type of Hospital
Type of Care
Available Beds/Occupancy Rate
Average Length of Stay/Discharges/Outpatient Visits
Emergency Department Utilization
Income Statement
Income Statement Per Adjusted Patient Day

Financial & Utilization Information 2004

	ARROWHEAD REGIONAL	BARSTOW COMMUNITY	BEAR VALLEY COMMUNITY
Facility Name	MEDICAL CENTER	HOSPITAL	HOSPITAL
Ownership	CITY / COUNTY	INVESTOR	DISTRICT
Type of Hospital	COMPARABLE	COMPARABLE	COMPARABLE
Type of Care	GENERAL ACUTE	GENERAL ACUTE	GENERAL ACUTE
Teaching/Rural	N/A	SMALL/RURAL	SMALL/RURAL
Available Beds	373	42	24
Occupancy Rate	80.3%	54.9%	88.7%
Patient Days	109,596	8,439	7,794
			·
Average Length of Stay	5.2	3.1	18.9
Total Discharges	20,979	2,691	413
Outpatient Visits	328,594	32,638	31,305
Emergency Department			
EMS Level	Basic	Basic	Standby
EMS Stations	35	10	7
Total EMS Visits	-	18,363	9,989
Non-Emergency EMS Visits	_	-	-
Non-Urgent EMS Visits	_	959	971
Urgent EMS Visits		8,555	5,321
Moderate EMS Visits	-	4,745	2,141
Severe EMS Visits	-		
	-	2,826	1,049
Critical EMS Visits	-	1,278	507
% of Visits Resulting in Admit	0.0%	10.0%	3.6%
Registered-Left w/o Treatment	-	973	116
Income Statement			
Gross Patient Revenue	\$806,908,614	\$142,785,614	\$16,278,562
-Deductions from Revenue	\$558,482,239	\$110,432,243	\$5,705,148
+Capitation Premium Revenue	\$9,164,168	\$16,957	\$0
Net Patient Revenue	\$257,590,543	\$32,370,328	\$10,573,414
	\$237,390,343 \$1,598,652	\$32,370,320 \$66,824	\$54,145
+Other Operating Revenue			. ,
Total Operating Revenue	\$259,189,195	\$32,437,152	\$10,627,559
-Operating Expense	\$324,271,790	\$25,559,146	\$11,541,792
Net from Operations	-\$65,082,595	\$6,878,006	-\$914,233
+Non-Operating Revenue	\$60,922,923	\$0	\$432,797
-Non-Operating Expense	\$0	\$1,291,025	\$0
-Income Taxes	\$0	\$0	\$0
-Extraordinary Items	\$0	\$0	\$0
Net Income	-\$4,159,672	\$5,586,981	-\$481,436
Per Adjusted Day			1
Gross Patient Revenue	\$4,845	\$9,265	\$615
-Deductions from Revenue	\$3,354	\$7,166	\$215
			\$213
+Capitation Premium Revenue	\$55 \$1.547	\$1	
Net Patient Revenue	\$1,547	\$2,100	\$399
+Other Operating Revenue	\$10	\$4	\$2
Total Operating Revenue	\$1,556	\$2,105	\$401
-Operating Expense	\$1,947	\$1,659	\$436
Net from Operations	-\$391	\$446	-\$35
+Non-Operating Revenue	\$366	\$0	\$16
-Non-Operating Expense	\$0	\$84	\$0
-Income Taxes	\$0	\$0	\$0
-Extraordinary Items	\$0	\$0	\$0
Not Incomo	φ <u>υ</u> .	¢242	¢10

-\$25

Net Income Footnotes:

Per Adjusted Day: This statistic adjusts the number of patient days to compensate for outpatient services. The financial data on this page reflect disproportionate share payments transferred to a related public entity. Note that columns may not add to subtotals due to rounding.

-\$18

\$363

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Financial & Utilization Information

		COLORADO RIVER MEDICAL	
CANYON RIDGE HOSPITAL	CHINO VALLEY MEDICAL CENTER	CENTER	Facility Name
INVESTOR	INVESTOR	INVESTOR	Ownership
COMPARABLE	COMPARABLE	COMPARABLE	Type of Hospital
PSYCHIATRIC	GENERAL ACUTE	GENERAL ACUTE	Type of Care
N/A		SMALL/RURAL	Teaching/Rural
59		49	Available Beds
73.8%		47.2%	Occupancy Rate
15,939		8,471	Patient Days
4.7		3.8	Average Length of Stay
3,381	6,163	2,250	Total Discharges
2,845	50,889	27,310	Outpatient Visits
			Emergency Department:
	Basic	Standby	EMS Level
_	17	4	EMS Stations
_	31,444	10,719	Total EMS Visits
_	-	6	Non-Emergency EMS Visits
-	1,169	1,680	Non-Ürgent EMS Visits
-	7,610	2,837	Urgent EMS Visits
-	13,575	3,924	Moderate EMS Visits
-	4,499	1,350	Severe EMS Visits
-	4,591	928	Critical EMS Visits
0.0%		13.9%	% of Visits Resulting in Admit
-	1,039	158	Registered-Left w/o Treatment
			Income Statement
\$17,761,435	\$170,132,911	\$64,911,701	Gross Patient Revenue
\$9,076,620		\$38,595,941	-Deductions from Revenue
\$0		\$0	+Capitation Premium Revenue
\$8,684,815	\$45,239,409	\$26,315,760	Net Patient Revenue
\$1,752	\$374,673	\$51,120	+Other Operating Revenue
\$8,686,567		\$26,366,880	Total Operating Revenue
\$9,120,883	\$47,219,632	\$20,546,345	-Operating Expense
-\$434,316	-\$1,605,550	\$5,820,535	Net from Operations
\$21,851	\$925,288	\$273,191	+Non-Operating Revenue
\$0		\$43,513	-Non-Operating Expense
\$0	\$0	\$0	-Income Taxes
\$0	\$0	\$0	-Extraordinary Items
-\$412,465	-\$916,194	\$6,050,213	Net Income
			Per Adjusted Day
\$1,049	\$5,367	\$4,331	Gross Patient Revenue
\$536		\$2,575	-Deductions from Revenue
\$0		\$0	+Capitation Premium Revenue
\$513		\$1,756	Net Patient Revenue
\$0		\$3	+Other Operating Revenue
\$513		\$1,759	Total Operating Revenue
\$539		\$1,371	-Operating Expense
-\$26		\$388	Net from Operations
\$1	\$29	\$18	+Non-Operating Revenue
\$0	\$7	\$3	-Non-Operating Expense
\$C		\$0	-Income Taxes
\$0		\$0	-Extraordinary Items
-\$24	-\$29	\$404	Net Income

Footnotes:

Per Adjusted Day: This statistic adjusts the number of patient days to compensate for outpatient services. The financial data on this page reflect disproportionate share payments transferred to a related public entity. Note that columns may not add to subtotals due to rounding.

\$240

\$79

Financial & Utilization Information

	COMMUNITY HOSPITAL OF SAN		DOCTORS' HOSP MED CTR OF
Facility Name	BERNARDINO	DESERT VALLEY HOSPITAL	MONTCLAIR
Ownership	NON-PROFIT	INVESTOR	INVESTOR
Type of Hospital	COMPARABLE	COMPARABLE	COMPARABLE
Type of Care	GENERAL ACUTE	GENERAL ACUTE	GENERAL ACUTE
Teaching/Rural	N/A	N/A	N/A
Available Beds	327	83	102
Occupancy Rate	64.6%	65.7%	58.3%
Patient Days	77,293	19,953	21,748
Average Length of Stay	7.3	3.5	3.6
Total Discharges	10,650	5,708	6,011
Outpatient Visits	83,349	31,406	48,366
Emergency Department			
EMS Level	Dosio	Docio.	Posio
EMS Stations	Basic 10	Basic 10	Basic
	19	18	7
Total EMS Visits	32,790	28,152	15,261
Non-Emergency EMS Visits	-	1,295	-
Non-Urgent EMS Visits	2,019	944	209
Urgent EMS Visits	6,475	5,363	7,391
Moderate EMS Visits	11,858	9,955	3,413
Severe EMS Visits	7,406	2,650	2,314
Critical EMS Visits	5,032	9,240	1,934
% of Visits Resulting in Admit	14.0%	15.1%	18.2%
Registered-Left w/o Treatment		42	412
Income Statement			
Gross Patient Revenue	\$497,825,987	\$233,639,270	\$144,703,763
-Deductions from Revenue	\$396,434,018	\$184,634,611	\$102,475,973
+Capitation Premium Revenue	\$7,090,766	\$11,841,176	\$3,339,432
Net Patient Revenue	\$108,482,735	\$60,845,835	\$45,567,222
+Other Operating Revenue	\$2,191,418	\$170,968	\$245,338
Total Operating Revenue	\$110,674,153	\$61,016,803	\$45,812,560
-Operating Expense	\$124,890,095	\$52,112,693	\$43,122,022
Net from Operations	-\$14,215,942	\$8,904,110	\$2,690,538
+Non-Operating Revenue	\$910,240	\$1,142,554	\$287,228
-Non-Operating Expense	\$171,213	\$1,114,274	\$622,645
I-Income Taxes	\$0	\$2,585,910	\$800
-Extraordinary Items	\$13,500,000	\$0	\$0
Net Income	-\$26,976,915	\$6,346,480	\$2,354,321
Dor Adjusted Day			
Per Adjusted Day	фГ 202	#0.04 /	# 4.000
Gross Patient Revenue	\$5,392 \$4,304	\$8,846	\$4,828
-Deductions from Revenue	\$4,294	\$6,991	\$3,419
+Capitation Premium Revenue	\$77	\$448	\$111
Net Patient Revenue	\$1,175	\$2,304	\$1,520
+Other Operating Revenue	\$24	\$6	\$8
Total Operating Revenue	\$1,199	\$2,310	\$1,529
-Operating Expense	\$1,353	\$1,973	\$1,439
Net from Operations	-\$154	\$337	\$90
+Non-Operating Revenue	\$10	\$43	\$10
-Non-Operating Expense	\$2	\$42	\$21
-Income Taxes	\$0	\$98	\$0
-Extraordinary Items	\$146	\$0	\$0
Mot Incomo	\$202	4240	¢70

-\$292

Net Income Footnotes:

Per Adjusted Day: This statistic adjusts the number of patient days to compensate for outpatient services. The financial data on this page reflect disproportionate share payments transferred to a related public entity. Note that columns may not add to subtotals due to rounding.

 $Source: OSHPD\ Annual\ Hospital\ Financial\ \ (http://www.oshpd.ca.gov/HQAD/Hospital/financial/hospAF.htm)$

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Healthcare Resource Summaries

Financial & Utilization Information

		KAISER PERMANENTE CHEMICAL	
HI-DESERT MEDICAL CENTER	KAISER FDN HOSP - FONTANA	DEP PROGRAM	Facility Name
DISTRICT	NON-PROFIT	NON-PROFIT	Ownership
COMPARABLE	KAISER	KAISER	Type of Hospital
GENERAL ACUTE	GENERAL ACUTE	SPECIALTY	Type of Care
SMALL/RURAL	N/A	N/A	Teaching/Rural
179 77.3%	440 59.8%	20	Available Beds
50,671	96,378	27.4% 2,005	Occupancy Rate Patient Days
15.9	96,378 4.1	3.0	Average Length of Stay
3,189	23,249	659	Total Discharges
81,251	8,292	039	Outpatient Visits
01,231	0,272	0	Outpatient visits
			Emergency Department
Basic	Basic		EMS Level
14	54	-	EMS Stations
14,431	76,036	-	Total EMS Visits
-	1,653	-	Non-Emergency EMS Visits
838	1,653	-	Non-Urgent EMS Visits
2,202	39,597	-	Urgent EMS Visits
6,655	33,080	-	Moderate EMS Visits
2,863	1,672	-	Severe EMS Visits
1,873	34	-	Critical EMS Visits
13.3%	17.2%	0.0%	% of Visits Resulting in Admit
30	2,735	<u>-</u>	Registered-Left w/o Treatment
ф70 000 074	Φ0.	Φ.Ο.	Income Statement
\$79,923,374	\$0	\$0	Gross Patient Revenue
\$40,156,675	\$0	\$0	-Deductions from Revenue
\$0	\$0 \$0	\$0 \$0	+Capitation Premium Revenue
\$39,766,699	\$0 \$0	\$0 \$0	Net Patient Revenue +Other Operating Revenue
\$289,441 \$40,056,140	\$0 \$0	\$0	Total Operating Revenue
\$40,036,140	\$0 \$0	\$0 \$0	Operating Expense
-\$3,083,363	\$0 \$0	\$0 \$0	Net from Operations
\$1,648,953	\$0 \$0	\$0	+Non-Operating Revenue
\$486,838	\$0	\$0	-Non-Operating Expense
\$0	\$0	\$0	-Income Taxes
\$0	\$0	\$0	-Extraordinary Items
-\$1,921,248	\$0	\$0	Net Income
. , , ,			
			Per Adjusted Day
\$1,072	\$0	\$0	Gross Patient Revenue
\$538	\$0	\$0	-Deductions from Revenue
\$0	\$0	\$0	+Capitation Premium Revenue
\$533	\$0	\$0	Net Patient Revenue
\$4	\$0	\$0	+Other Operating Revenue
\$537	\$0	\$0	Total Operating Revenue
\$578	\$0	\$0	-Operating Expense
-\$41	\$0	\$0	Net from Operations
\$22	\$0	\$0	+Non-Operating Revenue
\$7	\$0	\$0	-Non-Operating Expense
\$0	\$0	\$0	-Income Taxes
\$0	\$0	\$0	-Extraordinary Items
-\$26	\$0	\$0	Net Income

Footnotes:

Per Adjusted Day: This statistic adjusts the number of patient days to compensate for outpatient services. The financial data on this page reflect disproportionate share payments transferred to a related public entity. Note that columns may not add to subtotals due to rounding.

Financial & Utilization Information

		LOMA LINDA UNIV BEHAVIORAL	LOMA LINDA UNIVERSITY
Facility Name	KINDRED HOSPITAL ONTARIO	MEDICINE CTR.	COMMUNITY MEDICAL CENTER
Ownership	INVESTOR	NON-PROFIT	
Type of Hospital	COMPARABLE		
Type of Care	GENERAL ACUTE	PSYCHIATRIC	
Teaching/Rural	N/A		
Available Beds	91	89	
Occupancy Rate	91.6%	85.0%	
Patient Days	30,524	27,683	
Average Length of Stay	36.1	6.2	
Total Discharges	846	4,495	
Outpatient Visits	0	22,255	
Emorgoney Donartment			
Emergency Department: EMS Level			
EMS Stations			
Total EMS Visits	-	-	-
Non-Emergency EMS Visits	-	-	-
Non-Urgent EMS Visits	-	-	-
Urgent EMS Visits	-	-	-
Moderate EMS Visits	-	-	-
Severe EMS Visits	-	-	-
Critical EMS Visits	-	-	-
% of Visits Resulting in Admit	0.0%	0.0%	0.0%
Registered-Left w/o Treatment	0.070	0.070	0.070
Registered Left W/O freatment			
Income Statement			
Gross Patient Revenue	\$149,555,139	\$43,787,776	
-Deductions from Revenue	\$108,599,668	\$23,330,906	
+Capitation Premium Revenue	\$0	\$0	
Net Patient Revenue	\$40,955,471	\$20,456,870	
+Other Operating Revenue	\$88,051	\$585,342	
Total Operating Revenue	\$41,043,522		
-Operating Expense	\$35,065,548	\$20,603,102	
Net from Operations	\$5,977,974	\$439,110	
+Non-Operating Revenue	\$0		
-Non-Operating Expense	\$0		
-Income Taxes	\$0		
-Extraordinary Items	\$0	\$0	
Net Income	\$5,977,974	\$439,110	
Per Adjusted Day			
Gross Patient Revenue	\$4,900	\$1,246	
-Deductions from Revenue	\$4,900 \$3,558		
+Capitation Premium Revenue	\$3,336 \$0		
Net Patient Revenue	\$0 \$1,342		
+Other Operating Revenue	\$1,342		
Total Operating Revenue	\$3 \$1,345	\$599	
-Operating Expense	\$1,343		
Net from Operations	\$1,14 9 \$196		
+Non-Operating Revenue	\$190		
-Non-Operating Expense	\$0 \$0		
-Income Taxes	\$0 \$0		
-Extraordinary Items	\$0 \$0		
Net Income	پەر \$19.6		

\$196

\$12

Net Income Footnotes:

Per Adjusted Day: This statistic adjusts the number of patient days to compensate for outpatient services. The financial data on this page reflect disproportionate share payments transferred to a related public entity. Note that columns may not add to subtotals due to rounding.

Source: OSHPD Annual Hospital Financial (http://www.oshpd.ca.gov/HQAD/Hospital/financial/hospAF.htm) & Utilization Disclosure Reports (http://www.oshpd.ca.gov/HQAD/Hospital/hosputil.htm)

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Financial & Utilization Information

LONGA LINID A LINIDVEDCITY	MACHINITA INIC COMMANDITY		
LOMA LINDA UNIVERSITY MEDICAL CENTER	MOUNTAINS COMMUNITY HOSPITAL	PATTON STATE HOSPITAL	Facility Name
NON-PROFIT	DISTRICT	STATE	Ownership
COMPARABLE	COMPARABLE	STATE	Type of Hospital
GENERAL ACUTE	GENERAL ACUTE	PSYCHIATRIC	Type of Care
TEACHING	SMALL/RURAL	N/A	Teaching/Rural
768	35		Available Beds
67.4%	60.9%	103.6%	Occupancy Rate
189,544	7,802	490,490	Patient Days
6.2	14.0	342.3	Average Length of Stay
30,511	557	1,433	Total Discharges
526,971	25,760	0	Outpatient Visits
			Emarganay Danarimant
Basic	Standby		Emergency Department: EMS Level
50	6		EMS Level EMS Stations
		-	Total EMS Visits
44,338	6,322	-	Non-Emergency EMS Visits
2,756 315	385 20	-	
		-	Non-Urgent EMS Visits
3,864	365	-	Urgent EMS Visits
11,955	5,146	-	Moderate EMS Visits
14,028	749	-	Severe EMS Visits
14,176	42	-	Critical EMS Visits
22.3%	3.2%	0.0%	% of Visits Resulting in Admit
3,430	56	<u>-</u>	Registered-Left w/o Treatment
			Income Statement
\$2,097,103,424	\$18,799,481	\$189,699,838	Gross Patient Revenue
\$1,444,482,250	\$9,100,270	\$194,168,757	-Deductions from Revenue
\$0	\$0	\$0	+Capitation Premium Revenue
\$652,621,174	\$9,699,211	-\$4,468,919	Net Patient Revenue
\$55,144,175	\$127,561	\$0	+Other Operating Revenue
\$707,765,349	\$9,826,772	-\$4,468,919	Total Operating Revenue
\$672,792,588	\$12,110,576	\$189,699,838	-Operating Expense
\$34,972,761	-\$2,283,804	-\$194,168,757	Net from Operations
\$13,323,931	\$3,156,878	\$194,168,757	+Non-Operating Revenue
\$1,038,561	\$58,787	\$0	-Non-Operating Expense
\$0	\$0	\$0	-Income Taxes
\$0	\$0	\$0	-Extraordinary Items
\$47,258,131	\$814,287	\$0	Net Income
			Day Addison d Day
ф0 2 07		¢ o	Per Adjusted Day
\$8,326	\$871 \$422	\$0	Gross Patient Revenue
\$5,735	\$422	\$0	-Deductions from Revenue
\$0	\$0	\$0	+Capitation Premium Revenue
\$2,591	\$449	\$0	Net Patient Revenue
\$219	\$6	\$0	+Other Operating Revenue
\$2,810	\$455	\$0	Total Operating Revenue
\$2,671	\$561	\$0	-Operating Expense
\$139	-\$106	\$0	Net from Operations
\$53	\$146	\$0	+Non-Operating Revenue
\$4	\$3	\$0	-Non-Operating Expense
\$0	\$0	\$0	-Income Taxes
\$0	\$0	\$0	-Extraordinary Items
\$188	\$38	\$0	Net Income

Per Adjusted Day: This statistic adjusts the number of patient days to compensate for outpatient services. The financial data on this page reflect disproportionate share payments transferred to a related public entity. Note that columns may not add to subtotals due to rounding.

Financial & Utilization Information

Facility Name	REDLANDS COMMUNITY HOSPITAL	SAN ANTONIO COMMUNITY HOSPITAL	ST. BERNARDINE MEDICAL CENTER
Ownership	NON-PROFIT	NON-PROFIT	NON-PROFIT
Type of Hospital	COMPARABLE	COMPARABLE	COMPARABLE
Type of Care	GENERAL ACUTE	GENERAL ACUTE	GENERAL ACUTE
Teaching/Rural	N/A	N/A	N/A
Available Beds	172	283	285
Occupancy Rate	84.4%	57.7%	71.3%
Patient Days	53,108	59,783	74,411
Average Length of Stay	4.1	4.2	4.6
Total Discharges	12,806	14,217	16,275
Outpatient Visits	128,720	190,650	65,687
Emergency Department:			
EMS Level	Basic	Basic	Basic
EMS Stations	14	27	26
Total EMS Visits	36,963	58,613	39,915
Non-Emergency EMS Visits	30,703	30,013	20,964
	- 1,812	- 1,693	4,348
Non-Urgent EMS Visits			
Urgent EMS Visits	11,368	12,298	17,054
Moderate EMS Visits	10,673	18,315	9,431
Severe EMS Visits	9,719	13,704	4,302
Critical EMS Visits	3,391	12,603	4,780
% of Visits Resulting in Admit	15.9%	16.2%	14.0%
Registered-Left w/o Treatment	771	1,392	862
Income Statement			1
Gross Patient Revenue	\$365,057,402	\$724,621,063	\$721,374,822
-Deductions from Revenue	\$265,239,468	\$520,754,694	\$560,437,607
+Capitation Premium Revenue	\$40,562,932	\$0	\$15,415,511
Net Patient Revenue	\$140,380,866	\$203,866,369	\$176,352,726
+Other Operating Revenue	\$783,150	\$1,647,182	\$1,205,513
Total Operating Revenue	\$141,164,016	\$205,513,551	\$177,558,239
-Operating Expense	\$135,149,430	\$199,320,741	\$182,839,999
Net from Operations	\$6,014,586	\$6,192,810	-\$5,281,760
+Non-Operating Revenue	\$1,500,479	\$7,116,300	\$2,331,688
-Non-Operating Expense	\$0	\$348,582	\$1,257,040
-Income Taxes	\$0	\$0	\$0
-Extraordinary Items	\$0	\$0	\$0
Net Income	\$7,515,065	\$12,960,528	-\$4,207,112
Per Adjusted Day	* 4 700	ф т 077	47 704
Gross Patient Revenue	\$4,790	\$7,877	\$7,731
-Deductions from Revenue	\$3,480	\$5,661	\$6,006
+Capitation Premium Revenue	\$532	\$0	\$165
Net Patient Revenue	\$1,842	\$2,216	\$1,890
+Other Operating Revenue	\$10	\$18	\$13
Total Operating Revenue	\$1,852	\$2,234	\$1,903
-Operating Expense	\$1,773	\$2,167	\$1,959
Net from Operations	\$79	\$67	-\$57
+Non-Operating Revenue	\$20	\$77	\$25
-Non-Operating Expense	\$0	\$4	\$13
-Income Taxes	\$0	\$0	\$0
-Extraordinary Items	\$0	\$0 \$0	\$0
-LARAURAITALY REITIS	\$U	\$ U	\$0

\$99

\$141

-\$45

Net Income Footnotes:

Per Adjusted Day: This statistic adjusts the number of patient days to compensate for outpatient services. The financial data on this page reflect disproportionate share payments transferred to a related public entity. Note that columns may not add to subtotals due to rounding.

Source: OSHPD Annual Hospital Financial (http://www.oshpd.ca.gov/HQAD/Hospital/financial/hospAF.htm) & Utilization Disclosure Reports (http://www.oshpd.ca.gov/HQAD/Hospital/hosputil.htm)

Financial & Utilization Information

ST. MARY REGIONAL MEDICAL CENTER	SUN HEALTH ROBERT H BALLARD REHAB HSP	VICTOR VALLEY COMMUNITY HOSPITAL	Facility Name
NON-PROFI		NON-PROFIT	Ownership
COMPARABLI		COMPARABLE	Type of Hospital
GENERAL ACUT		GENERAL ACUTE	Type of Care
SMALL/RURA		SMALL/RURAL	Teaching/Rural
186		106	Available Beds
74.3%		59.6%	Occupancy Rate
50,573		23,134	Patient Days
4.3		3.5	Average Length of Stay
11,653	801	6,698	Total Discharges
69,801	1 7,809	60,953	Outpatient Visits
			Emergency Department:
Basic		Basic	EMS Level
19	_	13	EMS Stations
	_	27,172	Total EMS Visits
_	_	-	Non-Emergency EMS Visits
_	-	3,776	Non-Urgent EMS Visits
_	-	12,601	Urgent EMS Visits
_	-	6,200	Moderate EMS Visits
_	-	3,195	Severe EMS Visits
_	-	1,400	Critical EMS Visits
0.0%	6 0.0%	10.0%	% of Visits Resulting in Admit
184	<u> </u>	<u> </u>	Registered-Left w/o Treatment
			Income Statement
\$408,327,318	\$20,936,606	\$123,231,770	Gross Patient Revenue
\$305,128,78		\$84,846,769	-Deductions from Revenue
\$18,938,575		\$128,630	+Capitation Premium Revenue
\$122,137,108		\$38,513,631	Net Patient Revenue
\$1,413,633		\$296,521	+Other Operating Revenue
\$123,550,74		\$38,810,152	Total Operating Revenue
\$119,302,799		\$41,831,454	-Operating Expense
\$4,247,942		-\$3,021,302	Net from Operations
\$2,063,366		\$686,199	+Non-Operating Revenue
\$592,227		\$134,072	-Non-Operating Expense
\$(\$0	-Income Taxes
\$(\$0	-Extraordinary Items
\$5,719,08	1 \$905,893	-\$2,469,175	Net Income
			Per Adjusted Day
\$6,168	\$1,422	\$3,396	Gross Patient Revenue
\$4,609		\$2,338	-Deductions from Revenue
\$286		\$4	+Capitation Premium Revenue
\$1,845		\$1,061	Net Patient Revenue
\$2		\$8	+Other Operating Revenue
\$1,866		\$1,069	Total Operating Revenue
\$1,802		\$1,153	-Operating Expense
\$64		-\$83	Net from Operations
\$3		\$19	+Non-Operating Revenue
\$9		\$4	-Non-Operating Expense
\$(\$0	-Income Taxes
\$0		\$0	-Extraordinary Items
\$86		-\$68	Net Income
Footnotes:	**	,	

Footnotes:

Per Adjusted Day: This statistic adjusts the number of patient days to compensate for outpatient services. The financial data on this page reflect disproportionate share payments transferred to a related public entity. Note that columns may not add to subtotals due to rounding.